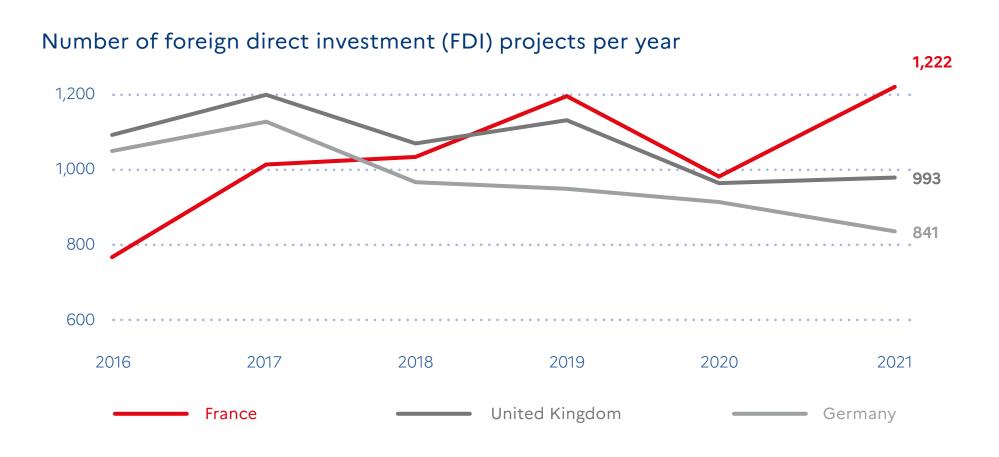


France 2030 Bringing the future closer





In 2021, France remained first in Europe for FDI projects for the third year in a row







Foreign multinational corporations operating in industry, exporting and highly active in R&D



16,900 foreign businesses



20 %

of the French economy's revenues

16.5 %

of value added



12 %

of employment in business sectors in France



46 % of employment in mid-sized companies, of which 34% are in industry



21 %

of private R&D expenditure



30 %

of exports





A resilient economy in 2022 due to a strong rebound in 2021, and a preserved growth perspective for 2023





+2.5% growth in 2022

compared with +1.6% in the United States

Forecast for 2023

+0.7%, compared with -0.3% in Germany and +0.3% in the United Kingdom

Latest growth forecasts by the IMF World Economic Outlook

		Forecast	
Real GPD, annual percentage change	2021	2022	2023
Global production	6.0	3.2	2.7
Developed countries	5.2	2.4	1.1
United states	5.7	1.6	1.0
Euro zone	5.2	3.1	0.5
Germany	2.6	1.5	-0.3
France	6.8	2.5	0.7
Italy	6.6	3.2	-0.2
Spain	5.1	4.3	1.2
Japan	1.7	1.7	1.6
United Kingdom	7.4	3.6	0.3
Canada	4.5	3.3	1.5
Other developed countries	5.3	2.8	2.3

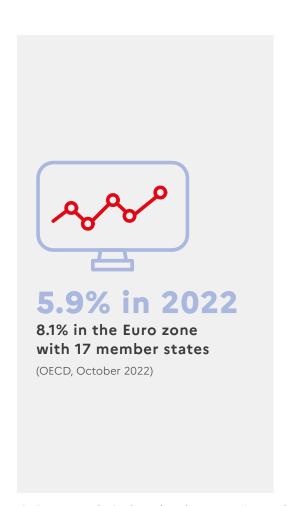
IMF, World Economic Outlook, October 2022



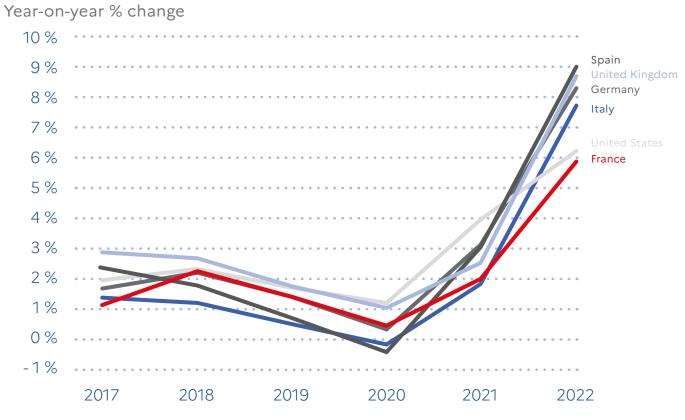




A better contained inflation to shelter households and businesses



Inflation hits the global economy



OECD Economic Outlook, interim report, September 2022







A labor market empowered by reforms and high-skilled talent

7.1%

unemployment rate

Third quarter of 2022 (INSEE)

50%

of 25 to 34-year-olds with a higher education degree

(compared with 35% in Germany and 28% in Italy)

(Eurostat, 2022)

1.2 million

graduated engineers in France

(Federation of French Engineers and Scientists (IESF), 2021)

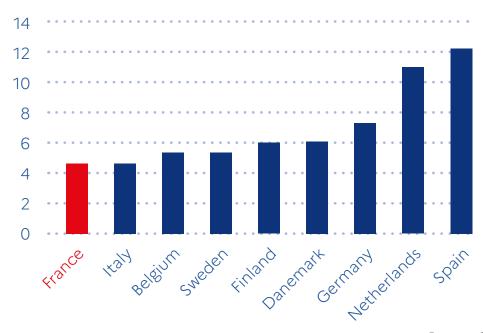
+140%

in apprenticeship contracts from 2017 to 2021

(Eurostat, 2022)

Variation of the unit cost of labor (2021)

In % over three years



Eurostat, 2022























An attractive ecosystem for international talent



Talent Passport

Residence permits valid for up to four years on a renewable basis.
Allows the exercise of a professional activity for the spouse.



French Tech Visa Scheme

Dedicated procedures for Tech talent



More than 550 international programs

18 languages taught



To hire qualified employees particularly in

- Healthcare
- Deeptech
- Ecological transition
- Food industry

Expatriate tax regime

Up to eight years

Flat tax on capital income

Warrant for the subscription of business creators' shares

Free allocation of shares

126 bilateral tax treaties

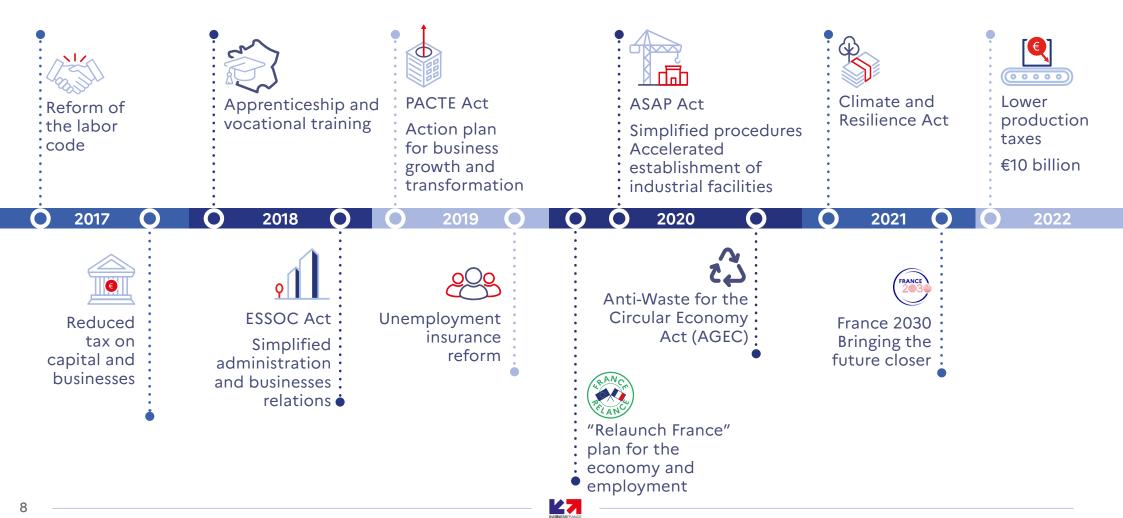
74 bilateral treaties and social security agreements

welcometofrance.com





Addressing current challenges, while keeping the pace of reforms







Strengthening competitiveness: a drastic reduction in corporate tax

Corporate tax rate

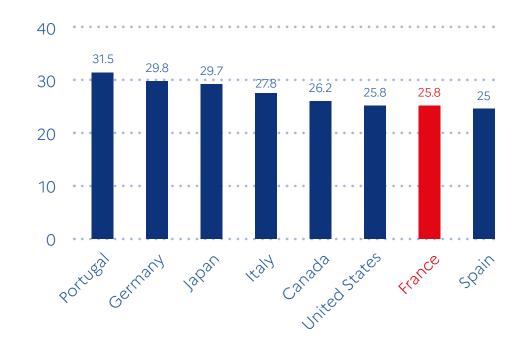
Gradual decrease from 33% in 2017 to 25% in 2022 Back to the European average

Permanent reduction of production taxes €10 billion per year

Single flat tax of 30% on capital income

Corporate tax rate

In % (2022)



OECD, 2022







Strengthening the attractiveness of business day-to-day: ways to set up faster

94 ready-touse industrial sites

Have a shorter period for the construction of an industrial site

Interactive data mapping

• Dataviz ready-to-use sites
Infrastructures and services

Jobs DataTalent pool









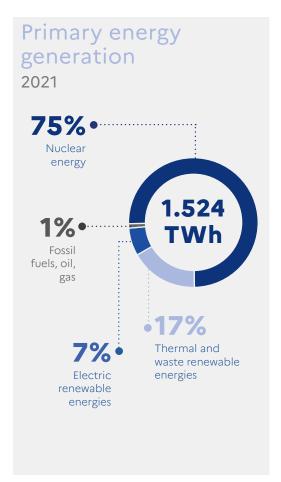
Yes

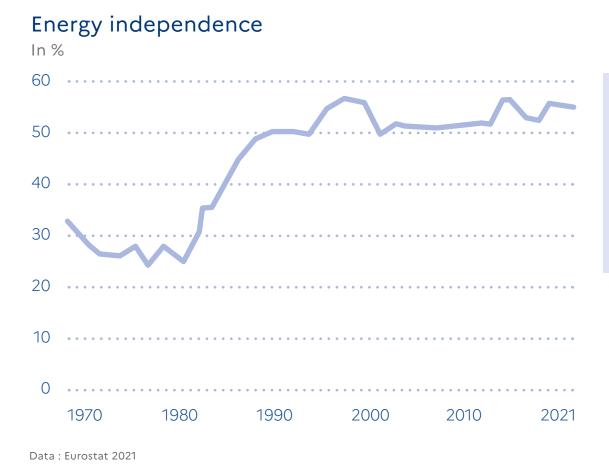












of consumed power generated on site in 2021

Compared with 32% in Germany, 22% in Italy and 35% in the Netherlands

Key figures from Ministry for the Ecological Transition and Regional Cohesion, 2022









One of the lowest carbon emission ratios of the electricity mix in the world

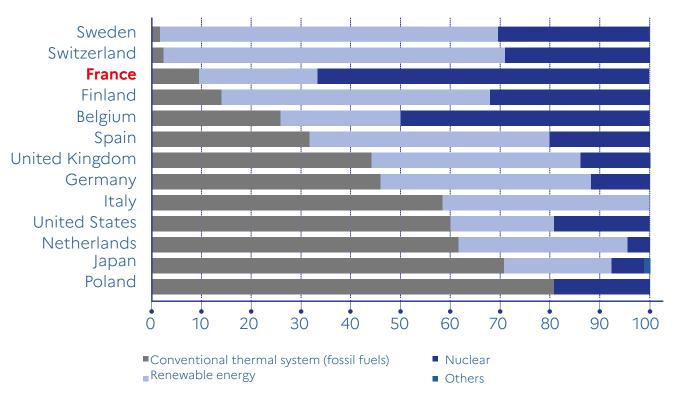


largest nuclear facilities in the world



Electricity generation structure (2021)





International Energy Agency, 2022; Business France calculations







Rte

1 st

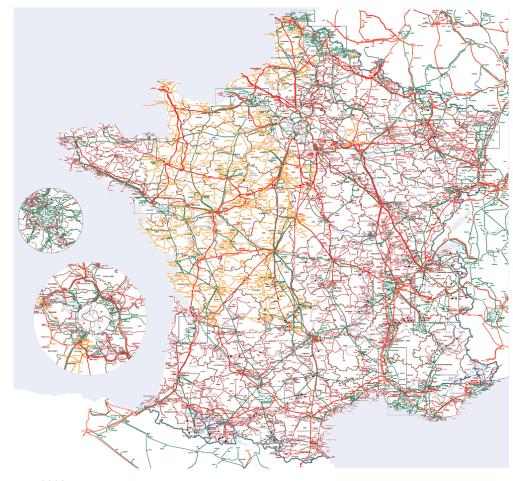
Electricity transmission operator in Europe, in both the size of its network and the volume of its investments

A high level of performance on the quality of the voltage wave and the continuity of the power supply

99.9994%

60%

of the industry's electricity consumption connected to RTE



RTE, 2020



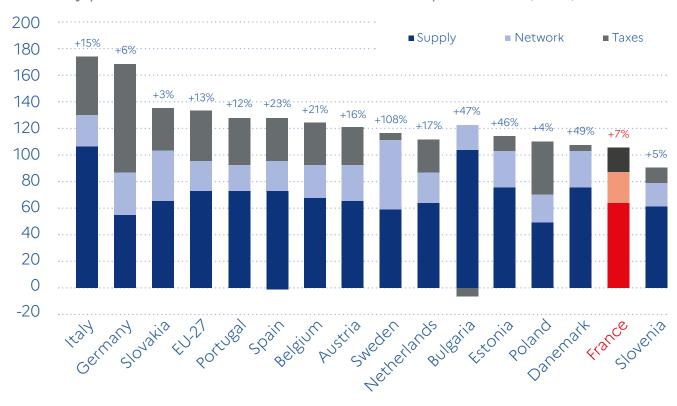






A competitive average price for businesses

Electricity prices, excl. VAT, for businesses in the European Union (2021)



French government figures (SDES), gas and electricity price transparency survey; Eurostat, 2022







Coping with the energy crisis: exceptional measures to protect electro-intensive businesses

Payment Assistance Desk for businesses electricity and gas bills

(economic and social resiliency plan)

- Gas/electricity bills greater than 3% of 2021 revenues
- Doubling the cost during the eligible period compared with the average price in 2021

2

Tariff shield €45 billion by 2023

to mitigate electricity and gas rate increases to 15% (households and very small enterprises)



Implementation of a state guarantee

for the subscription of a new energy supply contract





France is on its way to becoming the first carbon-free economy in Europe by 2050

Objectives by 2050



25 GW

(SMR) projects

of new nuclear capacity six to 14 new European Pressurized Reactors (EPRs) & support for small modular low power reactor















Boosting the ecological transition by lowering emissions without reducing production



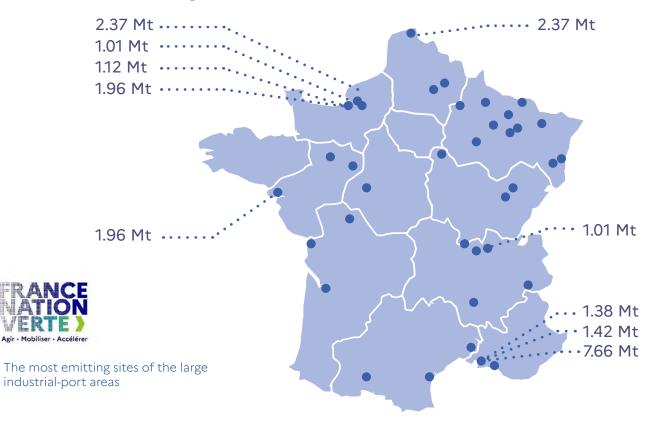
Halving the emissions of the 50 industrial installations that emit the most carbon dioxide within the next 10 years

This means acting on 54% of industrial emissions in France

€10 billion in public support, a two-fold increase of the "France 2030" budget within 18 months, if specific commitments are met from the highest emitting industries

Implementing ecological planning for industry

20 million tonnes of CO₂ emissions reductions within 10 years



Elysée.fr







Providing adapted training to meet businesses' needs



The battery industry needs to educate

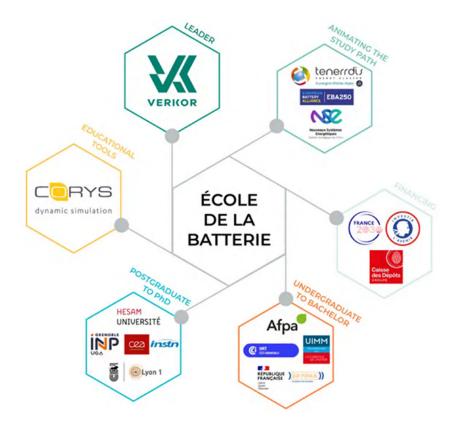
40,000

people per year by 2030



1,600

people will be professionally trained each year through this battery school First public-private partnership to launch a battery school



Ministry for Higher Education and Research







Production schools: "Doing for learning"



43 production schools

+14 additional school openings planned in 2023

Objectives:

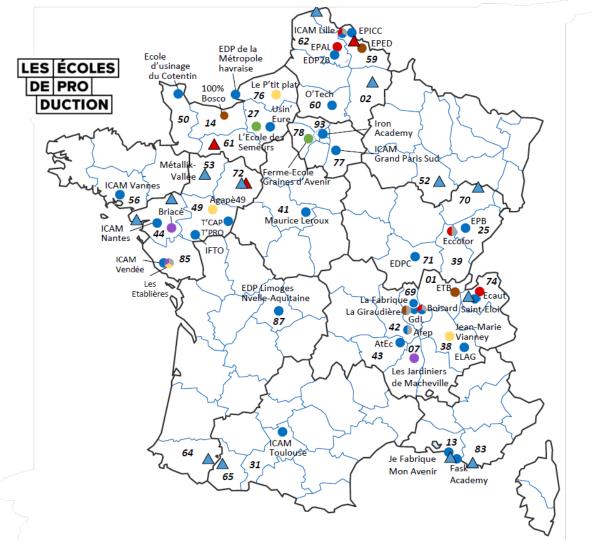
100 production schools 10,000 students per year by 2026



Seven key areas

Industry, automotive, catering, construction, wood, landscaping, market gardening

National Federation of Production Schools







France 2030: €54 billion of investment to support innovation and the reconquest of industry and technology

50% for decarbonation 50% for emerging players driving innovation of industry BASIC RESEARCH/ INDUSTRIAL EXPERIMENTAL RESEARCH DEVELOPMENT AND PILOT PLANT START OF PRODUCTION DEMONSTRATORS **PREMIÈRE** bpifrance **MINISTRE** Liberté Égalité ADEME Fraternité | Secrétariat général pour l'investissement, en charge de France 2030





10 ambitious targets in strategic sectors

PRODUCING BETTER



Developing cutting-edge renewable energy technologies and decarbonated hydrogen

Producing nearly two million electric and hybrid vehicles





Producing the first low-carbon airplane

Decarbonizing our industry





Helping innovative small-scale nuclear reactors optimizing waste management

LIVING BETTER



Innovating to produce a healthy, durable and traceable food supply

Producing at least 20 biopharmaceuticals in France





Placing France at the forefront of the production of cultural and creative content

UNDERSTANDING BETTER



Investing in deep-sea research

Taking our full part in the next space adventure









Training at the core of the France 2030 investment program





projects sele

projects selected during the first call for proposal



Opening new courses for occupations of the future

Skills and Professions of the future

Call for expression of interest 2021-2025







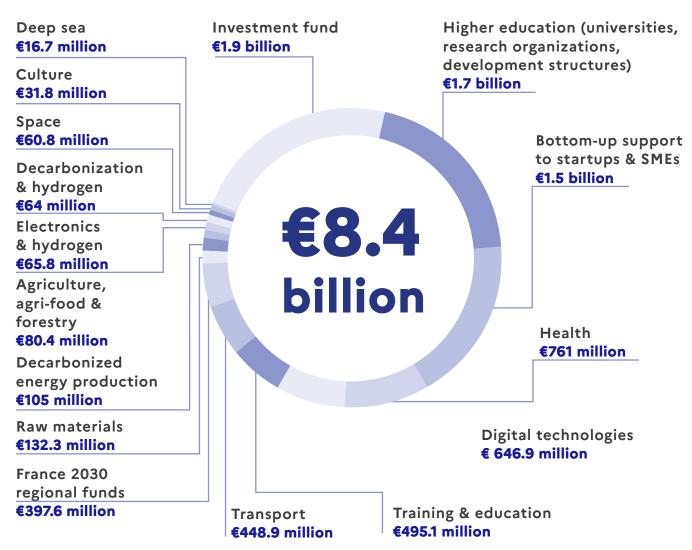






First concrete results of the France 2030 plan by the end of 2022

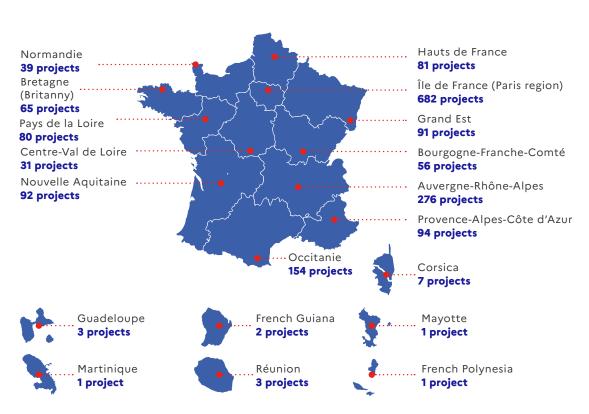








First concrete results of the France 2030 plan by the end of 2022



Examples of foreign prize winners in 2022



Co-building digital tools for healthcare



Capacity-building: braking systems for heavy vehicles, electrification of vehicles



Industrialization of new production equipment for electric and hybrid vehicles







France 2030: Overview of the future calls for proposals until 2024

Space 2023

Call for projects:

"Technological bricks or
innovative products of the
constellations"

New usages

Health

Pre-notification wave 2 Projects of common european interest (IPCEI)

Biomedical drugs and R&D

Biomedical

Digital

Call for projects:

Pooled data space 2

IPCEI Cloud notification

Culture

Call for projects:
Dissemination of innovative technologies for securing the exploitation of works and raising revenue

Deep sea

Selection of future missions

Transport

Low-carbon airplane first shift

Digital

Call for projects: Innovative projects on the Cyber 3

Nuclear

Small modular reactors: Launch of the detailed preliminary project

Decarbonized energy production

Call for projects: Technological bricks and demonstrators

Agriculture 2024

Call for projects: Biobased products and industrial biotechnologies

January 2024

Industry

Call for projects: Critical metals

January 2024

Decarbonized energy production

Call for projects: Assisting in the development of industrial capacities for renewable energies

During 2024

Education

Call for expressions of interest: Skills and jobs of the future

December 2025

Health

Call for projects: Industrialization and Health capacities 2030 January 2024

Automotive

Call for projects: Support for the deployment of charging stations for electric vehicles December 2024

Industry / innovation

Call for projects: First plant December 2026









In 2023 strengthening the course of reforms

Ecological transition Green Industry contracts: Relocation Bill Decarbonization Extension of the Presentation of : Attracting foreign planning by sector tariff shield: the pension reform talent and the most project Up until December polluting sites : Immigration and 2023 for electricity Asylum Bill Up until June 2023 for gas $oldsymbol{O}$ Abolition of the Renewable **New Nuclear** business value-added **Climate Energy Energies** Reactors contribution (CVAE) **Programming Bill** Deployment Construction over two years: Acceleration Procedure €4.1 billion in tax cuts **Acceleration Bill** Act : from 2023



An attractive and resilient France for foreign investors